

October 2, 2025

Benjamin Bilenki  
Vice President, Business Affairs  
Global Strategy Group, LLC  
215 Park Avenue South, 15<sup>th</sup> Floor  
New York, NY 10003

Re: Government Relations Representation

Dear Benjamin:

This will authorize Global Strategy Group, LLC to lobby on behalf of Vanderbilt University.

The period of such authorization is October 9, 2025 through December 31, 2025 for such New York City and State lobbying activities. Vanderbilt University will compensate Global Strategy Group, LLC \$5,000 per month, plus disbursements.

If you have any questions, please feel free to call me.

Regards,

James Kellemouse

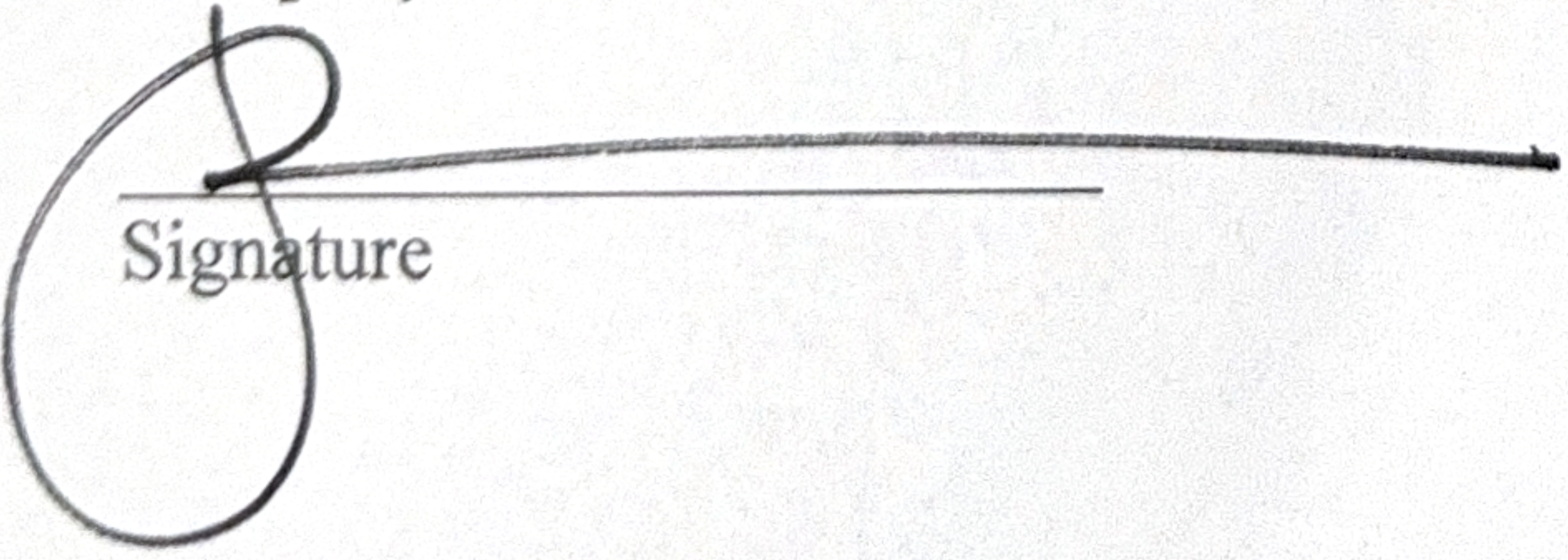
Name

Assistant Vice Chancellor

Title

Vanderbilt University

Company

  
Signature