

New York State Commission on Ethics and Lobbying in Government
540 Broadway
Albany, New York 12207

New York City Lobby Bureau
Office of the City Clerk
City of New York
141 Worth Street
New York, New York 10013

I, John G. Carasrande an authorized representative of Bright Horizons Children's Centers LLC hereby authorizes Fontas Advisors NY LLC to appear before the Executive and Legislative branches of New York State and/or Municipal government. This authorization takes effect 11/1/25 and ends December 31, 2026 unless earlier terminated by the parties.

It is expected that the compensation received by Fontas Advisors NY LLC shall be \$5,000 per month.

Sincerely,



Name: John G. Carasrande
Bright Horizons Children's Centers LLC
Date 11/3/25

Agreed to and Accepted by:



George M. Fontas
Fontas Advisors NY LLC
Date: 11/3/2025