

September 26, 2025

Dear Commission Official:

This letter will serve as an agreement whereby Catalyst Government Relations, LLC agrees to represent Waymo before the Executive and Legislative branches of government and the administrative agencies and offices of New York State effective September 25, 2025. The terms and conditions of our engagement, including termination, are governed exclusively by our existing agreement. The monthly fee for this service will be \$10,000 plus reasonable expenses and filing fees.

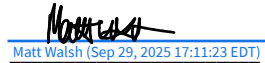
If this agreement is acceptable, please sign this letter and return to me at chris@catalystnewyork.com. Thank you for your consideration. I look forward to working with you.

Sincerely,



Christopher Bombardier
President

Accepted By:


[Matt Walsh \(Sep 29, 2025 17:11:23 EDT\)](#)

Signature

Matt Walsh, Regional Head of State & Local Public Policy, East
CAO/Responsible Party for Contractual Client

Name and Title

29/09/2025

Date