



December 23, 2025

The Afro-Latin Jazz Alliance, Inc.
ATTN: Marietta Ulacia
215 East 99th Street #012a
New York, NY 10029

Dear Ms. Ulacia:

We are pleased to confirm that The Afro-Latin Jazz Alliance, Inc. (hereinafter "Client") hereby retains the MirRam Group LLC (hereinafter MirRam) to provide legislative and strategic counsel before the New York City Council and New York State legislature, for the period starting January 1, 2026 and ending on December 31, 2026 for no compensation.

1. MirRam Group, LLC will register as legislative lobbyist, and file required periodic reports with the New York State Commission on Public Integrity, as required by the New York State Lobbying Act as well as the Office of the City Clerk as required by the City of New York. MirRam Group LLC will also advise and assist the Client, at their request, in fulfilling all client-related reporting required under said law.
2. The parties acknowledge that the relationship created hereby is one of independent contractors; nothing in this Letter Agreement shall be construed to create an employer- employee relationship between the Client and MirRam.

If this Agreement accurately reflects the terms of our retainer agreement, we would appreciate it if you would please sign both copies of this letter and return one executed original to us upon receipt.

Very truly yours,

A handwritten signature in black ink that reads 'Eduardo Castell'.

Eduardo Castell, Managing Partner
MirRam Group, LLC

ACKNOWLEDGED & AGREED TO:
Afro-Latin Jazz Alliance of New York, Inc.

A handwritten signature in black ink that reads 'Marietta Ulacia'.

By: _____

1/5/2026

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New York, NY 10003
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807
New York, NY 10034
Phone 212-544-2200
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Name: Ms. Marietta Ulacia- Executive Director

Date