



CMW Strategies, LLC

Annabel Chang
Waymo LLC
1600 Amphitheatre Parkway
Mountain View, CA 94043

Dear Ms. Chang:

This letter will confirm that CMW Strategies LLC will handle government relations services including lobbying effective October 1, 2025 to September 30, 2026 for Waymo LLC.

Our fee for these services will be \$15,000 per month. The terms and conditions of our engagement, including termination, are governed exclusively by our existing agreement. These services shall be in addition to any other non- lobbying services being provided to Waymo LLC by CMW Strategies.

We look forward to working with you and your associates.

Very truly yours,

Annabel Chang (Oct 9, 2025 15:50:39 PDT)

Michael Woloz
For CMW Strategies LLC
Date signed 9/20/2025

Annabel Chang
For Waymo LLC
Date signed 09/10/2025

CMW Strategies LLC

The Woolworth Building

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